

2022 Final Budget

Presented by Krista Cagle, Director of Finance

Operating Revenues: \$ 747,819 Marina Revenues \$ 1,204,790 Real Estate/IP Revenues \$ 2,820,010 Park Revenues \$ 7,500 General & Administrative Revenues: \$ 24,050 Total Operating Revenues: Mon-Operating Revenues: General Tax Levy \$ 1,429,189 Debt Service Tax Levy \$ 1,389,103 Investment income \$ 26,000 Lands sales contract revenue \$ 35,745 Misc tax revenue \$ 40,000 Federal Grant: EDA \$ 2,597,198 Federal Grant: CVA \$ 76,741 Federal Grant: CVA \$ 76,741 Federal Grant: CARES \$ 32,000 State Grant: DFP \$ 1,000,000 State Grant: WA State Parks & Rec \$ 1,200 Total Non-operating Revenues: \$ 7,438,228	PORT OF CAMAS-\	WASHO	UGAL		
Beginning Cash Balance - January 1, 2022 \$ 6,56	FINAL 2022 B	UDGET			
Operating Revenues: Airport Revenues \$ 747,819 Marina Revenues \$ 1,204,790 Real Estate/IP Revenues \$ 2,820,010 Park Revenues \$ 7,500 General & Administrative Revenues \$ 24,050 Total Operating Revenues: General Tax Levy \$ 1,429,189 Debt Service Tax Levy \$ 1,389,103 Investment income \$ 26,000 Lands sales contract revenue \$ 35,745 Misc tax revenue \$ 40,000 Federal Grant: EDA \$ 2,597,198 Federal Grant: BIG \$ 52,437 Federal Grant: CVA \$ 76,741 Federal Grant: CARES \$ 32,000 State Grant/Loan: CERB \$ 758,615 State Grant: BFP \$ 1,000,000 State Grant: WA State Parks & Rec \$ 1,200 Total Non-operating Revenues: \$ 7,438,228 TOTAL SOURCES OF CASH USES OF CASH	SOURCES OF CASH				
Airport Revenues \$ 747,819 Marina Revenues \$ 1,204,790 Real Estate/IP Revenues \$ 2,820,010 Park Revenues \$ 7,500 General & Administrative Revenues \$ 24,050 Total Operating Revenues: A,804,169 Non-Operating Revenues: General Tax Levy Debt Service Tax Levy \$ 1,429,189 Debt Service Tax Levy \$ 1,429,189 Debt Service Tax Levy \$ 1,389,103 Investment income \$ 26,000 Lands sales contract revenue \$ 35,745 Misc tax revenue \$ 40,000 Federal Grant: EDA \$ 2,597,198 Federal Grant: BIG \$ 52,437 Federal Grant: CVA \$ 76,741 Federal Grant: CARES \$ 32,000 State Grant: WA State Parks & Rec \$ 1,200 Total Non-operating Revenues: \$ 758,615 State Grant: WA State Parks & Rec \$ 1,200 TOTAL SOURCES OF CASH \$ 18,83 Operating Expenses: Airjort Expenses \$ 939,303 Real Estate/IP Expenses \$ 1,671,690 <	Beginning Cash Balance - January 1, 2022			\$	6,595,41
Marina Revenues \$ 1,204,790 Real Estate/IP Revenues \$ 2,820,010 Park Revenues \$ 7,500 General & Administrative Revenues: \$ 24,050 Total Operating Revenues: General Tax Levy \$ 1,429,189 Debt Service Tax Levy \$ 1,389,103 Investment income \$ 26,000 Lands sales contract revenue \$ 35,745 Misc tax revenue \$ 40,000 Federal Grant: EDA \$ 2,597,198 Federal Grant: EDA \$ 2,597,198 Federal Grant: CVA \$ 76,741 Federal Grant: CARES \$ 32,000 State Grant: CARES \$ 32,000 State Grant: WA State Parks & Rec \$ 1,000,000 State Grant: WA State Parks & Rec \$ 1,200 Total Non-operating Revenues: \$ 7,438,228 TOTAL SOURCES OF CASH USES OF CASH USES OF CASH USES OF CASH USES OF CASH Operating Expenses Sample Texpenses \$ 1,671,690 Park Expenses	Operating Revenues:				
Real Estate/IP Revenues \$ 2,820,010 Park Revenues \$ 7,500 General & Administrative Revenues \$ 24,050 Total Operating Revenues \$ 4,804,169 Non-Operating Revenues \$ 4,804,169 Non-Operating Revenues \$ 4,804,169 Non-Operating Revenues \$ 4,804,169 Non-Operating Revenues \$ 1,429,189 Debt Service Tax Levy \$ 1,389,103 Investment income \$ 26,000 Lands sales contract revenue \$ 35,745 Misc tax revenue \$ 40,000 Federal Grant: EDA \$ 2,597,198 Federal Grant: EDA \$ 52,437 Federal Grant: CVA \$ 76,741 Federal Grant: CVA \$ 76,741 Federal Grant: CARES \$ 32,000 State Grant/Loan: CERB \$ 758,615 State Grant: BFP \$ 1,000,000 State Grant: WA State Parks & Rec \$ 1,200 Total Non-operating Revenues: \$ 7,438,228 TOTAL SOURCES OF CASH \$ 18,83 USES OF CASH \$ 1,278,505 Park Expenses \$ 683,890 Marina Expenses \$ 939,303 Real Estate/IP Expenses \$ 1,278,505 Park Expenses \$ 1,278,505 Park Expenses \$ 1,671,690 Total Operating Expenses: \$ 369,103 Sond Principal expenses \$ 369,103 Bond Interest expense \$ 369,103 Bond Principal expenses \$ 2,400 CERB Loan \$ 267,820 Contracts Payable - Luse \$ 36,667 Total Non-Operating Expenses: \$ 1,695,990	Airport Revenues	\$	747,819		
Park Revenues \$ 7,500	Marina Revenues	\$	1,204,790		
Seneral & Administrative Revenues	Real Estate/IP Revenues	\$	2,820,010		
Non-Operating Revenues \$ 4,804,169	Park Revenues	\$	7,500		
Non-Operating Revenues 1,429,189 Debt Service Tax Levy \$ 1,389,103 Investment income \$ 26,000 Lands sales contract revenue \$ 35,745 Misc tax revenue \$ 40,000 Federal Grant: EDA \$ 2,597,198 Federal Grant: EDA \$ 52,437 Federal Grant: CVA \$ 76,741 Federal Grant: CVA \$ 76,741 Federal Grant: CVA \$ 76,741 Federal Grant: CARES \$ 32,000 State Grant: BFP \$ 1,000,000 State Grant: WA State Parks & Rec \$ 1,200 Total Non-operating Revenues: \$ 7,438,228	General & Administrative Revenues	\$	24,050		
Seneral Tax Levy	Total Operating Revenues:	\$	4,804,169	_	
Debt Service Tax Levy \$ 1,389,103 Investment income \$ 26,000 Lands sales contract revenue \$ 35,745 Misc tax revenue \$ 40,000 Federal Grant: EDA \$ 2,597,198 Federal Grant: BIG \$ 52,437 Federal Grant: CVA \$ 76,741 Federal Grant: CVA \$ 76,741 Federal Grant: CARES \$ 32,000 State Grant/Loan: CERB \$ 758,615 State Grant: BFP \$ 1,000,000 State Grant: WA State Parks & Rec \$ 1,200 Total Non-operating Revenues: \$ 7,438,228 TOTAL SOURCES OF CASH \$ 18,85 USES OF CASH \$ 18,78,505 Park Expenses \$ 683,890 Marina Expenses \$ 939,303 Real Estate/IP Expenses \$ 1,278,505 Park Expenses \$ 1,278,505 Park Expenses \$ 1,671,690 Total Operating Expenses: \$ 1,671,690 Total Operating Expenses \$ 369,103 Bond Principal expense \$ 369,103 Bond Principal expense \$ 2,400 CERB Loan \$ 267,820 Contracts Payable - Luse \$ 36,667 Total Non-Operating Expenses: \$ 1,695,990 Carbon	Non-Operating Revenues				
Investment income	General Tax Levy	\$	1,429,189		
Lands sales contract revenue \$ 35,745 Misc tax revenue \$ 40,000 Federal Grant: EDA \$ 2,597,198 Federal Grant: BIG \$ 52,437 Federal Grant: CVA \$ 76,741 Federal Grant: CARES \$ 32,000 State Grant: CARES \$ 32,000 State Grant: BFP \$ 1,000,000 State Grant: WA State Parks & Rec \$ 1,200 Total Non-operating Revenues: \$ 7,438,228 TOTAL SOURCES OF CASH USES OF CASH USES OF CASH Operating Expenses: Airport Expenses Salay 939,303 Real Estate/IP Expenses \$ 939,303 Real Estate/IP Expenses \$ 1,278,505 Park Expenses \$ 223,309 General & Administrative Expenses \$ 1,671,690 Total Operating Expenses: \$ 4,796,697 Non-Operating Expenses Bond Interest expense \$ 369,103 Bond Principal expense \$ 1,020,000 Bond Administrative expense \$ 2,400 CERB Loan Contracts Payable - Luse \$ 36,667 Total Non-Operating Expenses: \$ 1,695,990 Total Non-Operating Expenses: \$ 1,695,990	Debt Service Tax Levy	\$	1,389,103		
Lands sales contract revenue \$ 35,745 Misc tax revenue \$ 40,000 Federal Grant: EDA \$ 2,597,198 Federal Grant: BIG \$ 52,437 Federal Grant: CVA \$ 76,741 Federal Grant: CARES \$ 32,000 State Grant: BFP \$ 1,000,000 State Grant: WA State Parks & Rec \$ 1,200 Total Non-operating Revenues: \$ 7,438,228 TOTAL SOURCES OF CASH USES OF CASH USES OF CASH Operating Expenses: Airport Expenses Airport Expenses \$ 939,303 Real Estate/IP Expenses \$ 939,303 Real Estate/IP Expenses \$ 1,278,505 Park Expenses \$ 223,309 General & Administrative Expenses \$ 1,671,690 Total Operating Expenses: \$ 4,796,697 Non-Operating Expenses \$ 369,103 Bond Principal expense \$ 369,103 Bond Administrative expense \$ 2,400 CERB Loan \$ 267,820 Contracts Payable - Luse \$ 36,667 Total Non-Operating Expenses: \$ 1,695,990	Investment income	\$	26,000		
Federal Grant: EDA	Lands sales contract revenue	\$	35,745		
Federal Grant: EDA	Misc tax revenue	\$	40,000		
Federal Grant: BIG \$ 52,437 Federal Grant: CVA \$ 76,741 Federal Grant: CARES \$ 32,000 State Grant/Loan: CERB \$ 758,615 State Grant: BFP \$ 1,000,000 State Grant: WA State Parks & Rec \$ 1,200 Total Non-operating Revenues: TOTAL SOURCES OF CASH USES OF CASH USES OF CASH USES OF CASH Operating Expenses: Airport Expenses \$ 683,890 Marina Expenses \$ 939,303 Real Estate/IP Expenses \$ 1,278,505 Park Expenses \$ 223,309 General & Administrative Expenses \$ 1,671,690 Total Operating Expenses: Bond Interest expense \$ 369,103 Bond Principal expense \$ 369,103 Bond Administrative expense \$ 2,400 CERB Loan \$ 267,820 Contracts Payable - Luse \$ 36,667 Total Non-Operating Expenses: \$ 1,695,990	Federal Grant: EDA				
Federal Grant: CVA	Federal Grant: BIG				
State Grant: CARES \$ 32,000	Federal Grant: CVA				
State Grant/Loan: CERB \$ 758,615 State Grant: BFP \$ 1,000,000 State Grant: WA State Parks & Rec \$ 1,200 Total Non-operating Revenues: \$ 7,438,228 TOTAL SOURCES OF CASH USES OF CASH USES OF CASH Operating Expenses: Airport Expenses \$ 683,890 Marina Expenses \$ 939,303 Real Estate/IP Expenses \$ 1,278,505 Park Expenses \$ 223,309 General & Administrative Expenses \$ 1,671,690 Total Operating Expenses: \$ 4,796,697 Non-Operating Expenses \$ 369,103 Bond Principal expense \$ 1,020,000 Bond Administrative expense \$ 2,400 CERB Loan \$ 267,820 Contracts Payable - Luse \$ 36,667 Total Non-Operating Expenses: \$ 1,695,990					
State Grant: BFP \$ 1,000,000 State Grant: WA State Parks & Rec \$ 1,200 Total Non-operating Revenues: \$ 7,438,228 TOTAL SOURCES OF CASH USES OF CASH Operating Expenses: Airport Expenses \$ 683,890 Marina Expenses \$ 939,303 Real Estate/IP Expenses \$ 1,278,505 Park Expenses \$ 223,309 General & Administrative Expenses \$ 1,671,690 Total Operating Expenses: \$ 4,796,697 Non-Operating Expenses \$ 369,103 Bond Principal expense \$ 1,020,000 Bond Administrative expense \$ 24,00 CERB Loan \$ 267,820 Contracts Payable - Luse \$ 36,667 Total Non-Operating Expenses: \$ 1,695,990		-			
State Grant: WA State Parks & Rec \$ 1,200 Total Non-operating Revenues: \$ 7,438,228 TOTAL SOURCES OF CASH USES OF CASH USES OF CASH Operating Expenses: Airport Expenses: \$ 683,890 Marina Expenses \$ 939,303 Real Estate/IP Expenses \$ 1,278,505 Park Expenses \$ 223,309 General & Administrative Expenses \$ 1,671,690 Total Operating Expenses: \$ 4,796,697 Non-Operating Expenses \$ 369,103 Bond Interest expense \$ 369,103 Bond Principal expense \$ 1,020,000 Bond Administrative expense \$ 2,400 CERB Loan \$ 267,820 Contracts Payable - Luse \$ 36,667 Total Non-Operating Expenses: \$ 1,695,990					
Total Non-operating Revenues: \$ 7,438,228		-			
### TOTAL SOURCES OF CASH ### USES OF CASH ### Operating Expenses: Airport Expenses Airport Expenses ### Marina Expenses ### Real Estate/IP Expenses ### Park Expenses ### Carry Compariting Expenses ### Carry Compariting Expenses ### Bond Interest expense ### Bond Principal expense ### Bond Administrative expense ### Bond Administrative expense ### Bond Administrative expense ### Bond Administrative expense ### Carry Compariting Expenses ### Bond Administrative expense ### Carry Compariting Expenses: ### Bond Administrative expense ### Carry Compariting Expenses: ### Bond Administrative expense ### Carry Compariting Expenses: ### Bond Administrative expense ### Bond Administrative expense ### Compariting Expenses: ### Bond Administrative expense ### Bond A				_	
USES OF CASH Operating Expenses: Airport Expenses \$ 683,890 Marina Expenses \$ 939,303 Real Estate/IP Expenses \$ 1,278,505 Park Expenses \$ 223,309 General & Administrative Expenses \$ 1,671,690 Total Operating Expenses: \$ 4,796,697 Non-Operating Expenses \$ 369,103 Bond Interest expense \$ 1,020,000 Bond Administrative expense \$ 2,400 CERB Loan \$ 267,820 Contracts Payable - Luse \$ 36,667 Total Non-Operating Expenses: \$ 1,695,990	rotal Non-operating Nevenues.	Ψ	1,400,220	_	
Operating Expenses: \$ 683,890 Marina Expenses \$ 939,303 Real Estate/IP Expenses \$ 1,278,505 Park Expenses \$ 223,309 General & Administrative Expenses \$ 1,671,690 Total Operating Expenses: \$ 4,796,697 Non-Operating Expenses \$ 369,103 Bond Interest expense \$ 1,020,000 Bond Administrative expense \$ 2,400 CERB Loan \$ 267,820 Contracts Payable - Luse \$ 36,667 Total Non-Operating Expenses: \$ 1,695,990	TOTAL SOURCES OF CASH			\$	18,837,81
Airport Expenses \$ 683,890 Marina Expenses \$ 939,303 Real Estate/IP Expenses \$ 1,278,505 Park Expenses \$ 223,309 General & Administrative Expenses \$ 1,671,690 Total Operating Expenses: \$ 4,796,697 Non-Operating Expenses \$ 369,103 Bond Interest expense \$ 1,020,000 Bond Administrative expense \$ 2,400 CERB Loan \$ 267,820 Contracts Payable - Luse \$ 36,667 Total Non-Operating Expenses: \$ 1,695,990	USES OF CASH				
Marina Expenses \$ 939,303 Real Estate/IP Expenses \$ 1,278,505 Park Expenses \$ 223,309 General & Administrative Expenses \$ 1,671,690 Total Operating Expenses: Bond Interest expense \$ 369,103 Bond Principal expense \$ 1,020,000 Bond Administrative expense \$ 2,400 CERB Loan \$ 267,820 Contracts Payable - Luse \$ 36,667 Total Non-Operating Expenses: \$ 1,695,990	Operating Expenses:				
Real Estate/IP Expenses \$ 1,278,505 Park Expenses \$ 223,309 General & Administrative Expenses \$ 1,671,690 Total Operating Expenses: Bond Interest expense \$ 369,103 Bond Principal expense \$ 1,020,000 Bond Administrative expense \$ 2,400 CERB Loan \$ 267,820 Contracts Payable - Luse \$ 36,667 Total Non-Operating Expenses: \$ 1,695,990	Airport Expenses	\$	683,890		
Park Expenses \$ 223,309 General & Administrative Expenses \$ 1,671,690 Total Operating Expenses: Bond Interest expense \$ 369,103 Bond Principal expense \$ 1,020,000 Bond Administrative expense \$ 2,400 CERB Loan \$ 267,820 Contracts Payable - Luse \$ 36,667 Total Non-Operating Expenses: \$ 1,695,990	Marina Expenses	\$	939,303		
General & Administrative Expenses \$ 1,671,690 Total Operating Expenses: \$ 4,796,697 Non-Operating Expenses \$ 369,103 Bond Interest expense \$ 1,020,000 Bond Administrative expense \$ 2,400 CERB Loan \$ 267,820 Contracts Payable - Luse \$ 36,667 Total Non-Operating Expenses: \$ 1,695,990	Real Estate/IP Expenses	\$	1,278,505		
Total Operating Expenses: \$ 4,796,697 Non-Operating Expenses \$ 369,103 Bond Interest expense \$ 1,020,000 Bond Administrative expense \$ 2,400 CERB Loan \$ 267,820 Contracts Payable - Luse \$ 36,667 Total Non-Operating Expenses: \$ 1,695,990	Park Expenses	\$	223,309		
Non-Operating Expenses Bond Interest expense \$ 369,103 Bond Principal expense \$ 1,020,000 Bond Administrative expense \$ 2,400 CERB Loan \$ 267,820 Contracts Payable - Luse \$ 36,667 Total Non-Operating Expenses: \$ 1,695,990	General & Administrative Expenses	\$	1,671,690		
Bond Interest expense \$ 369,103 Bond Principal expense \$ 1,020,000 Bond Administrative expense \$ 2,400 CERB Loan \$ 267,820 Contracts Payable - Luse \$ 36,667 Total Non-Operating Expenses: \$ 1,695,990	Total Operating Expenses:	\$	4,796,697	- -	
Bond Interest expense \$ 369,103 Bond Principal expense \$ 1,020,000 Bond Administrative expense \$ 2,400 CERB Loan \$ 267,820 Contracts Payable - Luse \$ 36,667 Total Non-Operating Expenses: \$ 1,695,990	Non-Operating Expenses				
Bond Principal expense \$ 1,020,000 Bond Administrative expense \$ 2,400 CERB Loan \$ 267,820 Contracts Payable - Luse \$ 36,667 Total Non-Operating Expenses: \$ 1,695,990		\$	369,103		
Bond Administrative expense \$ 2,400 CERB Loan \$ 267,820 Contracts Payable - Luse \$ 36,667 Total Non-Operating Expenses: \$ 1,695,990	-				
CERB Loan \$ 267,820 Contracts Payable - Luse \$ 36,667 Total Non-Operating Expenses: \$ 1,695,990	• • •				
Contracts Payable - Luse \$ 36,667 Total Non-Operating Expenses: \$ 1,695,990	•				
Total Non-Operating Expenses: \$ 1,695,990					
2022 Capital Improvement Projects \$ 7,596,496	•			-	
	2022 Capital Improvement Projects	\$	7,596,496		
Ending Cash Balance - December 31, 2022 \$ 4,74	Ending Cash Ralance - December 31, 2022			\$	4,748,63

2022 BUDGETED REVENUES

FINAL

Hangar Rentals	\$	293,902	(A1)
AP-1 Leases	\$	26,670	(A2)
Immelman Hangars Land Lease	\$	14,719	(A3)
AP-5 and AP-6 Residential Rentals	\$	31,200	(A4)
Electrical Fees	\$	20,328	(A5)
Fuel revenue	\$	357,000	(A6)
All other AP operating revenue	\$	4,000	(A7)
Total Airport Revenues	\$	747,819	
Moorage Fees	\$	707,700	(M1)
Waverunner Fees	\$	26,400	(M2)
Setup Fees	\$	4,000	(M3)
Launch Ramp Ticket Fees	\$	45,000	(M4)
Launch Ramp Permit Fees	\$	-	(M5)
Electrical Fees	\$	23,533	(M6)
Other Marina Operating Revenue	\$	40,924	(M7)
Property Resources (Puffin Café)	\$	5,849	(M8)
Dolphin Yacht Club	\$	4,560	(M9)
Riverside Marine	\$	77,760	(M10)
OHSU Breakwater	\$	1,063	(M11)
Fuel Revenue	\$	268,000	(M12)
Total Marina Revenues	\$	1,204,790	
IP Ground leases	\$ \$	1,204,790 504,786	(R1)
			(R1) (R2)
IP Ground leases	\$	504,786	- ` ′
IP Ground leases IP spur track leases	\$ \$	504,786 7,380	(R2)
IP Ground leases IP spur track leases Bldg 3 - Kemira	\$ \$ \$	504,786 7,380 118,749	(R2) (R3)
IP Ground leases IP spur track leases Bldg 3 - Kemira Bldg 4 - Pump Dynamics	\$ \$ \$	504,786 7,380 118,749 74,832	(R2) (R3) (R4)
IP Ground leases IP spur track leases Bldg 3 - Kemira Bldg 4 - Pump Dynamics Bldg 5 - MJ Glass Production	\$ \$ \$ \$	504,786 7,380 118,749 74,832 44,316	(R2) (R3) (R4) (R5)
IP Ground leases IP spur track leases Bldg 3 - Kemira Bldg 4 - Pump Dynamics Bldg 5 - MJ Glass Production Bldg 6 - Kemira	\$ \$ \$ \$ \$	504,786 7,380 118,749 74,832 44,316 184,771	(R2) (R3) (R4) (R5) (R6)
IP Ground leases IP spur track leases Bldg 3 - Kemira Bldg 4 - Pump Dynamics Bldg 5 - MJ Glass Production Bldg 6 - Kemira Bldg 7 - Calvert	\$ \$ \$ \$ \$ \$	504,786 7,380 118,749 74,832 44,316 184,771 136,116	(R2) (R3) (R4) (R5) (R6) (R7)
IP Ground leases IP spur track leases Bldg 3 - Kemira Bldg 4 - Pump Dynamics Bldg 5 - MJ Glass Production Bldg 6 - Kemira Bldg 7 - Calvert Bldg 8 - Corrosion/Corrosion Shield	\$ \$ \$ \$ \$ \$ \$	504,786 7,380 118,749 74,832 44,316 184,771 136,116 105,755	(R2) (R3) (R4) (R5) (R6) (R7) (R8)
IP Ground leases IP spur track leases Bldg 3 - Kemira Bldg 4 - Pump Dynamics Bldg 5 - MJ Glass Production Bldg 6 - Kemira Bldg 7 - Calvert Bldg 8 - Corrosion/Corrosion Shield Bldg 9 - Intech	\$ \$ \$ \$ \$ \$ \$ \$	504,786 7,380 118,749 74,832 44,316 184,771 136,116 105,755 111,149	(R2) (R3) (R4) (R5) (R6) (R7) (R8) (R9)
IP Ground leases IP spur track leases Bldg 3 - Kemira Bldg 4 - Pump Dynamics Bldg 5 - MJ Glass Production Bldg 6 - Kemira Bldg 7 - Calvert Bldg 8 - Corrosion/Corrosion Shield Bldg 9 - Intech Bldg 10 - Phase 5	\$ \$ \$ \$ \$ \$ \$ \$	504,786 7,380 118,749 74,832 44,316 184,771 136,116 105,755 111,149 42,680	(R2) (R3) (R4) (R5) (R6) (R7) (R8) (R9) (R10)
IP Ground leases IP spur track leases Bldg 3 - Kemira Bldg 4 - Pump Dynamics Bldg 5 - MJ Glass Production Bldg 6 - Kemira Bldg 7 - Calvert Bldg 8 - Corrosion/Corrosion Shield Bldg 9 - Intech Bldg 10 - Phase 5 Bldg 11 - Ponder Burner	\$ \$ \$ \$ \$ \$ \$ \$ \$	504,786 7,380 118,749 74,832 44,316 184,771 136,116 105,755 111,149 42,680 123,261	(R2) (R3) (R4) (R5) (R6) (R7) (R8) (R9) (R10) (R11)
IP Ground leases IP spur track leases Bldg 3 - Kemira Bldg 4 - Pump Dynamics Bldg 5 - MJ Glass Production Bldg 6 - Kemira Bldg 7 - Calvert Bldg 8 - Corrosion/Corrosion Shield Bldg 9 - Intech Bldg 10 - Phase 5 Bldg 11 - Ponder Burner Bldg 12 - Etec/Precision Saw/Plastic Forming	\$ \$ \$ \$ \$ \$ \$ \$ \$ \$	504,786 7,380 118,749 74,832 44,316 184,771 136,116 105,755 111,149 42,680 123,261 106,430	(R2) (R3) (R4) (R5) (R6) (R7) (R8) (R9) (R10) (R11) (R12)
IP Ground leases IP spur track leases Bldg 3 - Kemira Bldg 4 - Pump Dynamics Bldg 5 - MJ Glass Production Bldg 6 - Kemira Bldg 7 - Calvert Bldg 8 - Corrosion/Corrosion Shield Bldg 9 - Intech Bldg 10 - Phase 5 Bldg 11 - Ponder Burner Bldg 12 - Etec/Precision Saw/Plastic Forming Bldg 14 - 54-40 Brewing	\$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$	504,786 7,380 118,749 74,832 44,316 184,771 136,116 105,755 111,149 42,680 123,261 106,430 104,492	(R2) (R3) (R4) (R5) (R6) (R7) (R8) (R9) (R10) (R11) (R12) (R13)
IP Ground leases IP spur track leases Bldg 3 - Kemira Bldg 4 - Pump Dynamics Bldg 5 - MJ Glass Production Bldg 6 - Kemira Bldg 7 - Calvert Bldg 8 - Corrosion/Corrosion Shield Bldg 9 - Intech Bldg 10 - Phase 5 Bldg 11 - Ponder Burner Bldg 12 - Etec/Precision Saw/Plastic Forming Bldg 14 - 54-40 Brewing Bldg 15 - Foods In Season	\$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$	504,786 7,380 118,749 74,832 44,316 184,771 136,116 105,755 111,149 42,680 123,261 106,430 104,492 126,156	(R2) (R3) (R4) (R5) (R6) (R7) (R8) (R9) (R10) (R11) (R12) (R13) (R14)
IP Ground leases IP spur track leases Bldg 3 - Kemira Bldg 4 - Pump Dynamics Bldg 5 - MJ Glass Production Bldg 6 - Kemira Bldg 7 - Calvert Bldg 8 - Corrosion/Corrosion Shield Bldg 9 - Intech Bldg 10 - Phase 5 Bldg 11 - Ponder Burner Bldg 12 - Etec/Precision Saw/Plastic Forming Bldg 14 - 54-40 Brewing Bldg 15 - Foods In Season Bldg 16 - DS Fabrication	\$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$	504,786 7,380 118,749 74,832 44,316 184,771 136,116 105,755 111,149 42,680 123,261 106,430 104,492 126,156 91,127	(R2) (R3) (R4) (R5) (R6) (R7) (R8) (R10) (R11) (R12) (R13) (R14) (R15)
IP Ground leases IP spur track leases Bldg 3 - Kemira Bldg 4 - Pump Dynamics Bldg 5 - MJ Glass Production Bldg 6 - Kemira Bldg 7 - Calvert Bldg 8 - Corrosion/Corrosion Shield Bldg 9 - Intech Bldg 10 - Phase 5 Bldg 11 - Ponder Burner Bldg 12 - Etec/Precision Saw/Plastic Forming Bldg 14 - 54-40 Brewing Bldg 15 - Foods In Season Bldg 16 - DS Fabrication Bldg 17 - MJ Glass/FIS/Lumino	\$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$	504,786 7,380 118,749 74,832 44,316 184,771 136,116 105,755 111,149 42,680 123,261 106,430 104,492 126,156 91,127 158,113	(R2) (R3) (R4) (R5) (R6) (R7) (R8) (R10) (R11) (R12) (R13) (R14) (R15) (R16)
IP Ground leases IP spur track leases Bldg 3 - Kemira Bldg 4 - Pump Dynamics Bldg 5 - MJ Glass Production Bldg 6 - Kemira Bldg 7 - Calvert Bldg 8 - Corrosion/Corrosion Shield Bldg 9 - Intech Bldg 10 - Phase 5 Bldg 11 - Ponder Burner Bldg 12 - Etec/Precision Saw/Plastic Forming Bldg 14 - 54-40 Brewing Bldg 15 - Foods In Season Bldg 16 - DS Fabrication Bldg 17 - MJ Glass/FIS/Lumino Bldg 18	\$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$	504,786 7,380 118,749 74,832 44,316 184,771 136,116 105,755 111,149 42,680 123,261 106,430 104,492 126,156 91,127 158,113 350,684	(R2) (R3) (R4) (R5) (R6) (R7) (R8) (R10) (R11) (R12) (R13) (R14) (R15) (R16) (R17)

Courthouse - City of Camas	\$	48,084	(R20)
Westlie Ford	\$	164,496	(R21)
Tenant Security Deposits	\$	21,286	(R22)
Utility Rev from Tenants	\$	14,000	(R23)
All other IP operating revenue	\$	5,000	(R24)
Infrastructure Fee	\$	4,145	(R25)
Total Real Estate/Industrial Property Revenues	\$	2,820,010	
Park Revenues	\$	7,500	(P1/P2)
General & Administrative Revenues	\$	24,050	(G1)
Total Operating Revenue	\$	4,804,169	=
General tax levy	\$	1,429,189	- ` ′
Taxes levied for:			
	 \$	1,389,103	- ` ′
Debt service tax levy Investment income	\$ \$		- ` ′
	φ	26,000	- ` ′
Lands sales contracts:	\$	25 745	(NO4)
Calvert Misc tax revenue	<u> </u>	35,745 40,000	(NOE)
Federal Grant: EDA	•	2,597,198	- ` ′
Federal Grant: BIG	- \$	52,437	(1400)
Federal Grant: CVA	<u>Ψ</u> \$	76,741	_
Federal Grant: CVA Federal Grant: CARES	- φ \$	32,000	_
State Grant/Loan: CERB	<u>Ψ</u> \$	758,615	_
State Grant: BFP	<u> </u> \$	1,000,000	_
State Grant: WA State Parks & Rec	<u>Ψ</u> \$	1,200	_
Total Non-Operating Revenue	- υ \$	7,438,228	_
Total Non-Operating Nevenue	Ψ	7,430,220	=
L REVENUE	\$	12,242,397	1

2022 BUDGETED EXPENDITURES

FINAL

Payroll	\$	220,766	(A8)
Advertising & Marketing	\$	4,000	(A9)
Outside services	\$	9,000	(A10)
Legal	\$	2,000	(A11)
Supplies	\$	6,500	(A12)
Janitorial	\$	1,200	(A13)
Fire System Monitoring	\$	3,500	(A14)
Insurance	\$	52,357	(A15)
Utilities	\$	17,699	(A16)
Internet	\$	1,018	(A17)
Clean Water Tax	\$	4,549	(A18)
Maintenance & Repair (Grounds)	\$	7,500	(A19)
Maintenance & Repair (Structures)	\$	5,000	(A20)
Maintenance & Repair (Equipment)	\$	3,500	(A21)
Aviation Fuel Expense	\$	319,000	(A22)
Aviation Fuel Credit Card	\$	11,300	(A23)
Misc Expenses	\$	15,000	(A24)
Total Airport Expenditures	\$	683,890	•
·			1
Payroll	\$	471,277	(M13)
Advertising & Marketing	\$	3,000	(M14)
Outside services	\$	18,500	(M15)
Legal	\$	2,000	(M16)
Supplies	\$	11,000	(M17)
Janitorial Supplies	\$	1,750	(M18)
Equipment Fuel	\$	1,000	(M19)
Security	\$	4,000	(M20)
Insurance	\$	105,157	(M21)
Utilities	\$	42,019	- ` ′
Misc Expenses	\$		(M23)
Maintenance & Repair (Equipment)	\$	7,500	(M24)
Maintenance & Repair (Structures)	\$	5,000	(M25)
Maintenance & Repairs (Docks)	\$	6,000	(M26)
Maintenance & Repair (Grounds)	\$	8,000	(M27)
Fuel Expense	\$	234,000	(M28)
Fuel Credit Card & Sales Tax Expense	\$	7,100	(M29)
Total Marina Expenditures	\$	939,303	(0)
rotal marma Exponentario	Ψ	000,000	1
Payroll	\$	826,982	(R26)
Advertising & Marketing	**************************************	4,500	(R27)
Outside Services	\$ \$	41,500	(R28)
Legal fees	\$	15,000	(R29)
Supplies	\$	10,000	(R30)
onhhiiga	φ	10,000	(1730)

		(=a.)
Fire System Monitoring	\$ 15,300	(R31)
Insurance	\$ 178,821	(R32)
Utilities	\$ 42,253	(R33)
Internet	\$ 1,074	(R34)
Stormwater	\$ 2,575	(R35)
Misc Expenses	\$ 1,000	(R36)
Maintenance & Repair (Dike)	\$ 55,000	(R37)
Maintenance & Repair (Grounds)	\$ 34,000	(R38)
Maintenance & Repair (Rail)	\$ 5,000	(R39)
Maintenance & Repair (Pumps)	\$ 3,000	(R40)
Maintenance & Repair (Equipment)	\$ 6,500	(R41)
Maintenance & Repair (Structures)	\$ 34,000	(R42)
Maintenance & Repair (Streets)	\$ 2,000	(R43)
Total Real Estate/IP Expenditures	\$ 1,278,505	
Payroll	\$ 157,132	(P3)
Marketing	\$ 2,750	(P4)
Outside Services	\$ 2,000	(P5)
Supplies	\$ 2,500	(P6)
Janitorial	\$ 1,750	(P7)
Insurance	\$ 5,150	(P8)
Utilities	\$ 12,026	(P9)
Misc Expenses	\$ 500	(P10)
Maintenance & Repair (Equipment)	\$ 5,500	(P11)
Maintenance & Repair (Structures)	\$ 3,000	(P12)
Maintenance & Repair (Grounds)	\$ 31,000	(P13)
Total Park Expenditures	\$ 223,309	
General & Administrative Expenditures	\$ 1,671,690	Ī
Total Operating Expense	\$ 4,796,697	J
		1
NET OPERATING INCOME	\$ 7,472	
Non-Operating Expense		
Bond Interest expense	\$ 369,103	(NO7)
		. ` ′
Bond Administrative expense	\$ 1,020,000	(NO8)
Bond Administrative expense	\$ 2,400	(NO9)
CERB Loan	\$ 267,820	(NO10)
Luse Contracts Payable	\$ 36,667	(NO11)
Capital Improvement Projects	\$	(NO12)
Total Non-Operating Expense	\$ 9,292,486	ı
TOTAL EXPENSE	\$ 14,089,183	
		_
NET INCOME	\$ (1,846,786)	
		-

2022 AIRPORT BUDGET

Revenues

	Hangar & Tiedown Rentals	\$ 293,902	(A1)
	AP-1 Leases	\$ 26,670	(A2)
	Immelman Hangars Land Lease	\$ 14,719	(A3)
	AP-5 and AP-6 Residential Rentals	\$ 31,200	(A4)
	Electrical Fees	\$ 20,328	(A5)
	Other Airport Operating Revenue	\$ 4,000	(A6)
	Aviation Fuel Revenue	\$ 357,000	(A7)
otal Airport Re	venues	\$ 747,819	
Expenditures			-
	Payroll	\$ 220,766	(A8)
	Advertising & Marketing	\$ 4,000	(A9)
	Outside Services	\$ 9,000	(A10
	Legal	\$ 2,000	(A11
	Supplies	\$ 6,500	(A12
	Janitorial	\$ 1,200	(A13
	Fire System Monitoring	\$ 3,500	(A14
	Insurance	\$ 52,357	(A15
	Utilities	\$ 17,699	(A16
	Internet	\$ 1,018	(A17
	Clean Water Tax	\$ 4,549	(A18
	Maintenance & Repair (Grounds)	\$ 7,500	(A19
	Maintenance & Repair (Structures)	\$ 5,000	(A20
	Maintenance & Repair (Equipment)	\$ 3,500	(A21
	Misc Expenses	\$ 15,000	(A22
	Aviation Fuel Expense	\$ 319,000	(A23
	Aviation Fuel Credit Card Expense	\$ 11,300	(A24
otal Airport Ex	penditures	\$ 683,890	
Vet Income		\$ 63,929	

2022 MARINA BUDGET

Revenues

Net Income

Revenues			
	Moorage Fees	\$ 707,700	(M1)
	Waverunner Fees	\$ 26,400	(M2)
	Setup Fees	\$ 4,000	(M3)
	Launch Ramp Ticket Fees	\$ 45,000	(M4)
	Launch Ramp Permit Fees	\$ -	(M5)
	Electrical Fees	\$ 23,533	(M6)
	Other Marina Operating Revenue	\$ 40,924	(M7)
	Property Resources (Puffin Café)	\$ 5,849	(M8)
	Dolphin Yacht Club	\$ 4,560	(M9)
	Riverside Marine	\$ 77,760	(M10)
	OHSU Breakwater	\$ 1,063	(M11)
	Fuel Revenue	\$ 268,000	(M12)
Total Marina Re	venues	\$ 1,204,790	
			-
Expenditures			
	Payroll	\$ 471,277	(M13)
	Advertising & Marketing	\$ 3,000	(M14)
	Outside services	\$ 18,500	(M15)
	Legal	\$ 2,000	(M16)
	Supplies	\$ 11,000	(M17)
	Janitorial	\$ 1,750	(M18)
	Equipment Fuel	\$ 1,000	(M19)
	Security	\$ 4,000	(M20)
	Insurance	\$ 105,157	(M21)
	Utilities	\$ 42,019	(M22)
	Misc Expenses	\$ 12,000	(M23)
	Maintenance & Repair (Equipment)	\$ 7,500	(M24)
	Maintenance & Repair (Structures)	\$ 5,000	(M25)
	Maintenance & Repairs (Docks)	\$ 6,000	(M26)
	Maintenance & Repair (Grounds)	\$ 8,000	(M27)
	Fuel Expense	\$ 234,000	(M28)
	Fuel Credit Card Expense	\$ 7,100	(M29)
Total Marina Exp	penditures	\$ 939,303	
			•

265,487

2022 REAL ESTATE/INDUSTRIAL PROPERTY BUDGET

Revenues

IP Ground leases	\$ 504,786	(R1)
IP spur track leases	\$ 7,380	(R2)
Bldg 3 - Kemira	\$ 118,749	(R3)
Bldg 4 - Pump Dynamics	\$ 74,832	(R4)
Bldg 5 - MJ's Glass Production	\$ 44,316	(R5)
Bldg 6 - Kemira	\$ 184,771	(R6)
Bldg 7 - Calvert	\$ 136,116	(R7)
Bldg 8 - Corrosion/Corrosion Shield	\$ 105,755	(R8)
Bldg 9 - Intech	\$ 111,149	(R9)
Bldg 10 - Phase 5	\$ 42,680	(R10)
Bldg 11 - Ponder Burner	\$ 123,261	(R11)
Bldg 12 - Etec/Precision Saw/Plastic Forming	\$ 106,430	(R12)
Bldg 14 - 54-40 Brewing	\$ 104,492	(R13)
Bldg 15 - Foods In Season	\$ 126,156	(R14)
Bldg 16 - DS Fabrication	\$ 91,127	(R15)
Bldg 17 - MJ Glass/FIS/Lumino	\$ 158,113	(R16)
Bldg 18	\$ 350,684	(R17)
Bldg 19 - Wolseley	\$ 112,010	(R18)
Bldg 20	\$ 60,192	(R19)
Courthouse - City of Camas	\$ 48,084	(R20)
Westlie Ford	\$ 164,496	(R21)
Tenant Security Deposits	\$ 21,286	(R22)
Utility Rev fromTenants	\$ 14,000	(R23)
Other IP Operating Revenue	\$ 5,000	(R24)
Infrastructure Fee	\$ 4,145	(R25)
Total Real Estate/IP Revenues	\$ 2,820,010	

Expenditures

Payroll	\$ 826,982	(R26)
Advertising & Marketing	\$ 4,500	(R27)
Outside Services	\$ 41,500	(R28)
Legal fees	\$ 15,000	(R29)
Supplies	\$ 10,000	(R30)
Fire System Monitoring	\$ 15,300	(R31)
Insurance	\$ 178,821	(R32)
Utilities	\$ 42,253	(R33)
Internet	\$ 1,074	(R34)
Stormwater	\$ 2,575	(R35)
Misc Expenses	\$ 1,000	(R36)
Maintenance & Repair (Dike)	\$ 55,000	(R37)
Maintenance & Repair (Grounds)	\$ 34,000	(R38)
Maintenance & Repair (Rail)	\$ 5,000	(R39)
Maintenance & Repair (Pumps)	\$ 3,000	(R40)
Maintenance & Repair (Equipment)	\$ 6,500	(R41)
Maintenance & Repair (Structures)	\$ 34,000	(R42)
Maintenance & Repair (Streets)	\$ 2,000	(R43)

Total Real Estate/IP Expenditures	\$ 1,278,505
Net Income	\$ 1,541,505

2022 PARKS BUDGET

Revenues			
	Park & Trail Fees	\$ 5,000	(P1)
	Adopt-a-bench	\$ 2,500	(P2)
Total Park Reve	nues	\$ 7,500	
			=
Expenditures			
	Payroll	\$ 157,132	(P3)
	Marketing	\$ 2,750	(P4)
	Outside Services	\$ 2,000	(P5)
	Supplies	\$ 2,500	(P6)
	Janitorial	\$ 1,750	(P7)
	Insurance	\$ 5,150	(P8)
	Utilities	\$ 12,026	(P9)
	Misc Expenses	\$ 500	(P10)
	Maintenance & Repair (Equipment)	\$ 5,500	(P11)
	Maintenance & Repair (Structures)	\$ 3,000	(P12)
	Maintenance & Repair (Grounds)	\$ 31,000	(P13)
Total Park Expe	nditures	\$ 223,309	
			-

\$ (215,809)

Net Income

2021 BUDGETED GENERAL & ADMINISTRATIVE

		2021 Proj		22 Budget	% Change	
General & Administrative Revenues:						
Sponsorship Revenues	\$	-	\$	24,050		(G1)
Total General & Administrative Revenues	\$	-	\$	24,050		. ,
				· · · · · · · · · · · · · · · · · · ·		
General & Adminstrative Expenditures:						
Salaries and wages	\$	518,248	\$	673,007	29.9%	(G2)
Overtime - Permanent EE's	\$	15,000	\$	15,000	0.0%	` '
Standby/Hazard Pay	\$	24,400	\$	24,840	1.8%	. ,
Employee benefits & payroll taxes	\$	279,056	\$	362,389	29.9%	` '
Commissioner's comp and benefits	\$	100,714	\$	101,778	1.1%	(G6)
Employee Uniforms	\$	6,817	\$	7,425	8.9%	(G7)
Employee Relations	\$	-	\$	6,000		(G8)
Training Program	\$	-	\$	42,600		(G9)
Continuing education		8,000	\$	-	-100.0%	, ,
Wellness benefit	\$ \$	6,500	\$	10,500	61.5%	(G10)
Advertising	\$	22,500	\$	19,000	-15.6%	(G11)
Outside services		33,250	\$	15,000	-54.9%	(G12)
Legal fees	\$ \$ \$	47,500	\$	47,500	0.0%	(G13)
State audit	\$	-	\$	31,500		(G14)
Concerts in the park	\$	-	\$	20,500		(G15)
IT Services	\$	59,000	\$	82,000	39.0%	(G16)
Office supplies	\$	10,000	\$	10,000	0.0%	(G17)
Copier	\$	4,000	\$	4,000	0.0%	(G18)
Printing and binding	\$ \$	4,500	\$	4,500	0.0%	(G19)
Postage		1,400	\$	1,500	7.1%	(G20)
Janitorial Maint	\$	2,000	\$	2,000	0.0%	(G21)
Promotional Hosting	\$	500	\$	3,000	500.0%	(G22)
Travel	\$ \$ \$	8,000	\$	-	-100.0%	
Insurance	\$	6,998	\$	7,698	10.0%	(G23)
Marketing	\$	28,000	\$	25,000	-10.7%	(G24)
Memberships & dues	\$	30,000	\$	30,900	3.0%	(G25)
Wheels & Wings	\$	-	\$	7,000		(G26)
Publications	\$	200	\$	200	0.0%	(G27)
Taxes (Use tax)	\$	100	\$	100	0.0%	(G28)
Utilities	\$	14,600	\$	15,038	3.0%	(G29)
Telephone & communication	\$	26,300	\$	27,065	2.9%	(G30)
Miscellaneous expenses	\$	38,500	\$	40,500	5.2%	` ,
Maintenance & Repair (Office)	\$	3,500	\$	3,500	0.0%	, ,
Maintenance & Repair (Grounds)	\$	200	\$	200	0.0%	,
Fuel expense	\$	15,000	\$	15,450	3.0%	(G34)
Registration fees	\$	7,000	\$	-	-100.0%	
Election expense	\$	-	\$	15,000		(G35)
Total General & Administrative Expenditures	\$	1,321,783	\$	1,671,690	26.5%	